



INCORPORATED 1877 | INCORPORÉ EN 1877

Annual Report 2023

The Law Society of Manitoba

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REPORTS

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Chief Executive Officer's Report
2022-2025 Strategic Plan

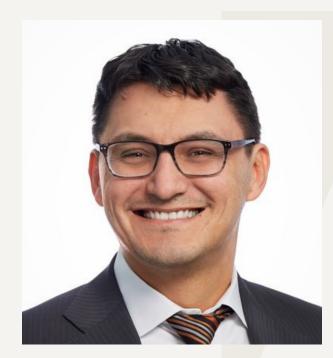
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Mission Statement

The aim of the Law Society of Manitoba is a public well-served by a competent, honourable and independent legal profession.

President's Message



Sacha Paul President As the response to the COVID-19 pandemic continued to evolve, the Law Society of Manitoba, like everyone else, began to meet with actual people in public. The two years of Zoom-only meetings ended. Bencher meetings were held mainly in person. Committee meetings occurred via Zoom only because the pandemic taught us that not all meetings have to be done in person and that it can be more efficient to do things via video conference.

The most important in-person event was the Call to the Bar. After two years of virtual calls, candidates were able to gather in places throughout the province to celebrate their entry into the profession with their families and friends next to them. Many smartphones are brimming with photos of new lawyers in their black robes showing all their pearly whites, arm in arm with those people who supported them along the way.

I was fortunate to be at the Winnipeg Mass Call to the Bar in June 2022 and was able to see this happy occasion (and may have been in a photo or two). What was particularly striking is that more and more of the newly called lawyers are from diverse backgrounds. I recall fondly speaking to the family of a newly called lawyer who are members of a Saskatchewan First Nation, just like me. It was nice to share such a small human moment with happy family members that was not possible only a year previous. As you read this annual report, I would like you to keep in mind the actual people who make up the profession. You will see the demographic information about how much (or how little) the profession reflects the public we serve. The 2022 Call to the Bar allowed me some optimism that things are changing, but the numbers show that the change is slow. Much more is required in the years to come.

Change requires constant vigilance year over year. One annual report will not show the end of the road, but the path we continue to tread on the way to a more inclusive and accommodating profession. In 2022-2023, the Law Society's path included the hard work of the Indigenous Advisory Committee, chaired by the Honourable Murray Sinclair and former bencher, Jessica Saunders. This committee is creating educational materials for the profession to increase lawyers' knowledge about Aboriginal people in Manitoba - all with the expectation that understanding can lead to better and better service of the public.

President's Message

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The Law Society had to grapple with (and continues to grapple with) the issue of mental health of lawyers. High rates of anxiety, depression, substance abuse etc. can lead to lawyers leaving the profession and the public underserved. It can lead to lawyers providing less than competent legal services when mental health issues overwhelm the lawyer. The <u>report</u> from the Federation of Law Societies, the Canadian Bar Association, and the University of Sherbrooke, issued in October 2022, showed a profession in distress. It requires immediate action.

Fortunately, the Law Society of Manitoba has been taking steps to address this, including amendments to the *Code of Professional Conduct* to address discrimination and harassment in the profession (an issue noted in the October 2022 report) and by creating a <u>Health Recovery Program</u> that allows the Law Society to accommodate mental health issues that may be the root cause of professional conduct complaints.

These actions start us down the path of change. Change requires digilence and dedication. The staff of the Law Society have this digilence and dedication. I appreciate the support of the staff, including of CEO, Leah Kosokowsky, which was provided to me during my Presidency. The voyage down the path of change will continue with Wayne Onchulenko who is the next President of the Law Society of Manitoba. Wayne was a wonderful source of insight and input for me in his role as Vice-President. He will serve the public well.

Wayne will not serve alone. The other Executive team members are Gerri Wiebe, the new Vice-President, and Miriam Browne, Officer-at-Large. Both are very experienced benchers with much to offer.

I will transition to past President. I will do my best to emulate the standard set by Grant Driedger (current past President) who provided me insight and guidance based upon his long experience at the Law Society.

Do not treat this annual report as the end of the road. It is a step on a long path. Please continue to read the annual reports each year to follow to see how the voyage is going.

I thank you for taking the time to read this annual report and for allowing me to serve as President of the Law Society.

Masi Cho (Thank You).



Vice Chief Lawrence MacIntyre presented a special eagle feather to President Sacha Paul at the President's Reception in June 2022.

CEO's Message



Leah Kosokowsky Chief Executive Officer

The Law Society of Manitoba experienced a partial return to normal activities this past year as we progressed through the next phase of the global pandemic. With the challenges associated with the pandemic came new opportunities to operate differently, yet effectively.

While we saw a return to in person gatherings, particularly at the bencher table, most committee meetings continued to be conducted by video conference and many discipline hearings also occurred with on-line appearances. The Law Society also adopted a hybrid remote working environment with the goal of providing flexibility to our exceptional staff while working efficiently and maintaining the culture of collegiality and mentorship that is best accomplished by direct, in person, interactions.

This year also saw the first year of our activities aimed to advance the strategic objectives adopted in the 2022 – 2025 strategic plan, focused on competence, improving equity, diversity and inclusion in the profession, increasing access to justice and access to legal services for Manitobans and improving the Law Society's connections with the public and the profession in all areas of the province. In the pages that follow you will find information on the progress that has been made on the strategic plan. In this report you also will find information about the Law Society's core regulatory functions, such as admissions and membership, pre-call education and articling, continuing professional development, professional liability insurance and reimbursement as well as complaints resolution and discipline.

The work of the Law Society is accomplished not only by the Law Society's professional and administrative staff, but also by a large group of dedicated volunteers – elected and appointed benchers, public representatives and countless volunteer lawyers who donate their time and expertise to policy development, committee work, discipline and admissions hearings and the crafting of educational materials and delivery of professional development programs.

Leading all of this work this past year were the members of the Law Society executive team: President Sacha Paul, Vice-President Wayne Onchulenko, Past-President Grant Driedger and Officer-at-Large Miriam Browne, each of whom I cannot thank enough for their leadership, guidance and sage advice generously provided at every turn.

The Law Society moved forward with a number of important strategic objectives and initiatives in 2022.



The mandate of the Law Society of Manitoba is to protect the public interest in the delivery of legal services with competence, integrity and independence. In so doing, the Law Society must regulate the legal profession by establishing standards for the education, professional responsibility and competence of persons practising law or seeking the right to practise law in Manitoba.

In the fall of 2021, the Law Society benchers adopted a three-year strategic plan to further the Law Society's mandate with the following strategic objectives: regulating proactively to ensure that legal services are delivered by competent and ethical lawyers; improving equity, diversity and inclusion in the profession; increasing access to justice and access to legal services for Manitobans and improving the Law Society's connections with the public and the profession in all areas of the province. These four key strategic objectives remained largely consistent with the prior strategic plan, with a focus on the Law Society's role and responsibilities within the larger justice system.

The 2022 year saw good progress in the first year's activities aimed at furthering the strategic objectives. They are outlined in the pages that follow.

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Strategic Objective #1

Competence

Regulate proactively to protect the public interest by ensuring that legal services are delivered by competent and ethical lawyers.

Desired Outcomes:

- Sole Practitioners and Lawyers in Small Firms are adequately prepared to run their law practices and are well supported.
- Articling students have greater awareness of and make use of Law Society resources.

PREP

In this past year, in addition to the regular nine month PREP program, CPLED extended its pilot program to Manitoba whereby students were given the opportunity to take an accelerated, three-month PREP course prior to beginning articles. Four Manitoba students took part in the pilot program in the spring/summer of 2022. The accelerated program will now be offered on a permanent basis to articling students.

Trust Safety Program

The <u>Trust Safety Program</u> continued to operate for the third full year since its inception. The program requires each firm that wishes to operate a trust account to meet the specific qualifications and accounting requirements under the Law Society Rules. The Trust Safety Program continues to show success in providing regulatory oversight to ensure the safe handling of client trust funds.

Online Resources

The Law Society recognizes the importance of providing resources on practice management to its members, particularly for those new to the practice of law or for those in solo or small firm practices. Accordingly, a variety of online resources related to different areas of <u>practice management</u> have been developed and are now available on the Law Society's website. Additionally, comprehensive online resources on <u>practice area fundamentals</u> have been updated and are available to lawyers. Examples include newly revised fundamentals for family law and child protection and updates to the fundamentals on wills and estates. For more information, see the Education and Competence update.

Code of Professional Conduct

The French population in Manitoba is growing due to increased immigration from French speaking countries. To assist Manitoba lawyers to recognize their professional obligation to advise clients of their rights to receive legal services in French and to decline a retainer if they are not competent to provide legal services in French, the benchers approved of amendments to certain commentaries in the *Code of Professional Conduct*. The amendments clarify that clients are entitled to full and equal access to the laws and to the courts in Manitoba in both French and English and highlight that individuals have the right to commence divorce proceedings in either official language.

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Health and Well-being

Lawyers' health and well-being continued to be a top priority for the Law Society in 2022.



Health Recovery Program

The <u>Health Recovery Program</u>, a diversion program for lawyers who become involved in the complaints and discipline process as a result of mental health or substance use issues, was launched in December 2022.



This past October, the Law Society published its <u>second annual Lawyers and Well-Being</u> <u>Communiqué edition</u> dedicated exclusively to the theme of health and well-being.

Law(yer) Strong

Manitoba's Peer Support Program for Lawyers

Throughout 2022, the Law Society continued to support <u>Law(yer) Strong</u>, the peer support program for lawyers. Law(yer) Strong is the new independent confidential peer support organization supporting Manitoba's legal profession through peer supports, community health activities and education. The organization's Peer Support Coordinator, Tamara McCaffrey, continues to work to make the program operational.



Throughout the year, the Law Society continued to communicate in a variety of ways about the <u>Blue Cross support services</u> that are available to lawyers and their immediate family members. For example, information about the Blue Cross Employee Assistance Program was routinely provided at all continuing professional development programs and was featured in the health and well-being themed Communiqué as well as other publications. During orientation sessions, articling students were also made aware of the health and wellness resources available to them during their articling year.

Finally, to build awareness, cooperation and collaboration among the three programs, the Law Society and Manitoba Blue Cross both have representatives on the Law(yer) Strong Board, thereby enhancing the delivery of support for the health and well-being of Manitoba's legal profession.

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Strategic Objective #2

Access to Justice

Advance, promote and facilitate increased access to justice for all Manitobans.

Desired Outcomes:

- Manitobans in Northern and rural communities have increased access to legal services.
- Manitobans can choose to access the delivery of legal services from a wider range of legal service providers.

Access to Justice Initiatives

Consultations about Limited Practitioners

The Law Society continued its consultation process to help inform policy decisions related to the creation and potential scope of a limited practitioner licence for the delivery of some legal services. Building upon prior consultations within the legal profession and with front line service agencies, the Law Society collaborated with the Manitoba Law Foundation to conduct a survey of the public relating to legal problems. The survey was largely based on questions used by the Department of Justice when undertaking its Canadian Legal Problems survey through Statistics Canada. The survey is complete and an analysis of the results is pending.

Following up on consultations that took place in February 2022 with representatives from a number of community organizations, the Law Society shared the results with the organizations and sought information from representatives of organizations that were unable to participate in the consultations about Limited Practitioners.

Regulation of Legal Entities

The results of the limited practitioner consultations were considered by the President's Special Committee on the Regulation of Legal Entities to help identify the type of limited licence that might be effective in addressing some unmet legal needs. The Committee also began to examine issues relating to the delivery of legal services through <u>community service organizations (CSOs</u>), legal clinics and experiential learning programs to determine how these services should be regulated in the public interest.

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Access to Justice Coordinator

This past year, Manitoba's Access to Justice (A2J) Coordinator, Natasha Brown, continued to act as the primary support for the work of the Manitoba Access to Justice Steering Committee and served as a liaison to the Faculty of Law, University of Manitoba, supporting the development of complementary access to justice initiatives. She also coordinated access work among stakeholders by promoting dialogue about access needs and innovation, and identified opportunities increased collaborative work. For example, the A2J Coordinator facilitated the work of four working groups that were created to:

- a) Expand A2J week in Manitoba;
- b) Increase A2J in rural and remote communities (which includes an examination of technology and services and the use of intermediaries);
- c) Create an A2J website and Listserv (to share informaton with subscribers);
- d) Increase cultural awareness (currently deferred to the Law Society's Indigenous Advisory Committee)

In an effort to collaborate with stakeholders on data collection, during National A2J Week, the Law Society hosted the national event, "People-Centred Data Collection". In addition, in the fall of 2022, a survey of the profession relating to unmet legal needs was undertaken by Professor Gerard Kennedy (Faculty of Law) and the A2J Coordinator in cooperation with the Law Society. The Faculty of Law and the A2J Coordinator also launched an Access to Justice Blog in September 2022.

With the A2J Coordinator pilot project coming to an end, the Faculty of Law at the University of Manitoba made a successful application to the Law Foundation for a three-year grant to house the Coordinator position at the University of Manitoba. The Law Society supported a transition to the Faculty for a number of reasons including:

- Increased resources (both financial and in-kind);
- Current host of A2J Blog and the website for A2J Week; and
- Availability of research supports and academic freedom.

The Law Society also supported a transition of the A2J Steering Committee from a Committee coordinated through the Law Society to an Access to Justice Network to be coordinated by the newly-named "Director of Access to Justice Community Engagement."

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The work of the Law Society's Law Library Hub continued with law students offering in-person and online consultations, and providing legal information and some limited legal services in the area of family law under the supervision of a practising lawyer. This pilot project generates data about the unmet legal needs of selfrepresented litigants, increases the ability of members of the public to represent themselves competently, provides an opportunity for A2J system stakeholders to work collaboratively on an initiative designed to increase A2J, increases "legal literacy" and provides law students with an opportunity to engage in experiential learning. In February 2023, the Society expanded the pilot to provide information and limited services in civil legal matters. The Manitoba Law Foundation extended the time-frame for the pilot and services will be provided through to April 2024.

Civil Society Organizations

The Law Society approved an additional application from an organization to be designated as a <u>Civil Society Organization</u> (CSO) to permit the delivery of legal services by lawyers to clients of the organization, through the organization. The approved CSO focuses on the provision of legal information and services in the French language with a view to improving access to justice for francophones and French-speaking newcomers.

Regulatory Sandbox

In late October 2022 during national Access to Justice Week, the Law Society launched its regulatory <u>Sandbox pilot project</u>, another initiative to increase access to justice. The Sandbox acts as a testing ground for individuals and organizations to provide legal services in new ways that would otherwise be characterized as unauthorized practice and prohibited under *The Legal Profession Act*. The Sandbox project creates opportunities for the public to safely access legal services from persons who are not lawyers in defined circumstances. Lawyers and law firms may also apply if they have ideas about

increasing access to legal services by offering those services in new ways. A communication plan was developed and is being implemented.

In March 2023, the Law Society approved its first Sandbox participant, a disability claims advocacy organization.

More information about the pilot and application process is available on the Law Society website, <u>Regulatory Sandbox Pilot Program page</u>.



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Strategic Objective #3

Equity, Diversity and Inclusion

Promote and improve equity, diversity and inclusion in the regulation of the legal profession and in the delivery of legal services.

Desired Outcomes:

- The Law Society's admission process is equitable.
- There are more Indigenous lawyers practicing law in Manitoba.
- The legal profession better reflects the diversity of Manitoba.
- Lawyers strive to be culturally competent in the delivery of legal services.

Part-Time Practising Fees Pilot

The Law Society completed the first year of a two-year <u>Part-Time Fees Pilot program</u>. The program offers a part-time practising fee to private practice lawyers who work reduced hours to accommodate their child-care or other regular care-giving responsibilities and meet the program criteria. The program helps promote greater equity, diversity and inclusion in Manitoba's legal profession. There were 30 participants in the first year of the Pilot. The Law Society continues to collect feedback from the profession which will be considered when the benchers conduct a review of the Pilot.

Ongoing Journey Toward Reconciliation

The Law Society's Indigenous Advisory Committee has been working on the development of Manitoba content to augment The Path, an Indigenous intercultural awareness and competency course. The Path will become mandatory for all practicing Manitoba lawyers in October 2023. It will be offered at no cost to practising lawyers in Manitoba and can be counted toward the mandatory continuing professional development requirement. The online, interactive course will begin to fill in the gap in lawyers' education and ensure all lawyers have a basic foundation of knowledge, so they can competently serve Indigenous clients or other clients in matters involving Indigenous parties or organizations.



Art by Colleen Gray

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Ongoing Journey Toward Reconciliation (continued)

National Day for Truth and Reconciliation



From left: Marc Kruse, Indigenous Legal Studies Coordinator, Professors Dr. Daniel Diamond and Dr. Leo Bakatawang.

In honour of National Day for Truth and Reconciliation the Law Society hosted a CPD called "The Path Forward: Conversations Around Reconciliation" featuring two new Indigenous faculty members at Robson Hall. The event was organized in partnership with the Manitoba Bar Association and Robson Hall. The Law Society initiated discussions with various stakeholders in the justice system about working collaboratively to encourage Indigenous youth, especially those in rural and northern communities to consider careers in law. These efforts will also help address the access to justice challenge in the north.

The Law Society has added a <u>statement</u> in the Admissions section of its website confirming there is no absolute bar to admission, and when assessing whether an applicant meets the good character requirement, the Law Society considers the historical and social factors that have affected an applicant. For more information, see the Admissions and Membership update for the reported outcomes for good character assessments of applicants.

Building Connections

The Law Society hosted the 5th annual *Building Connections* networking event for Indigenous law and articling students in March 2023. After holding the event virtually for a couple years, everyone enjoyed gathering in-person again and the students had a valuable opportunity to make contacts with lawyers in different practice areas and settings.



Building Connections is jointly present with the Manitoba Bar Association (MBA) and Manitoba Indigenous Law Students Association (MILSA).



Law Society Staff recognize National Day for Truth and Reconciliation on September 30, 2023.

Community Engagement



In celebration of Pride Week, the Law Society hosted a reception in partnership with the Sexual Orientation and Gender Identity Community (SOGIC) subsection of the Manitoba Bar Association on June 9, 2022.

From left: Law Society CEO, Leah Kosokowsky with MBA President 2020-2022, Ian Scarth and MBA Executive Director, Michelle Falk

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The Law Society's Equity Officer actively engages with the profession and the public to promote equity, diversity and inclusion (EDI) in the legal profession in a number of ways. These activities include:

Education and Training

Delivering presentations to lawyers on equity, diversity and inclusion issues in the workplace, sending information and resources to PREP students on the services offered by the Equity Officer and mental health and wellness, and organizing two half-day anti-racism training sessions for both staff and benchers.

Increasing Awareness

Writing articles for the <u>Communiqué</u> about the power of language, how the Class of 1980 put reconciliation into action by creating a bursary for Indigenous law students, and the annual Building Connections networking event for Indigenous law and articling students.

Raising awareness of the significance of Red Dress Day, Pride Week, National Indigenous Peoples Day, International Women's Day, Black History Month, National Day for Truth and Reconciliation Day and other important days through the Law Society's social media presence and posting resource materials on its website.

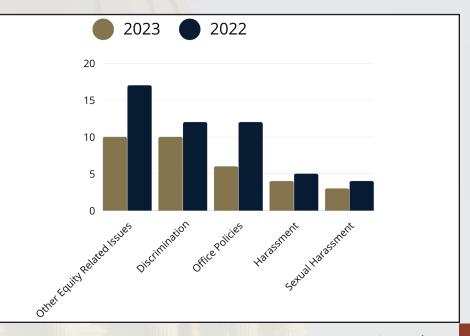
Advancing Equity Nationally

As part of the Federation of Law Societies Equity Network, the Equity Officer participates in identifying and advancing common equity issues nationally.

Confidential Advice and Assistance

The Equity Officer provides confidential information, advice and assistance to Manitoba lawyers, articling students, support staff and clients of lawyers in dealing with issues of harassment and discrimination as well as a variety of other equity related concerns. The Equity Officer also helps facilitate informal resolutions to problems and concerns.

During the year ending March 31, 2023, the Equity Officer assisted **33** individuals with issues as follows:



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Strategic Objective #4

Stakeholder Confidence

Build public and stakeholder confidence in the Law Society as the regulator of the legal profession.

Desired Outcomes:

- Members of vulnerable and historically disadvantaged communities know about the Law Society and how we protect them.
- Members of the Northern Bar and rural communities feel connected to the Law Society and its resources.

Connecting with the Profession

Over the last year, increased efforts were made to ensure members in northern and rural communities felt supported and connected to the Law Society. In June 2022 Law Society staff connected directly with members of the Northern Bar by telephone and email to conduct a survey relating to their personal experiences and also to provide more information about resources and mentorship supports available. Additionally, staff engaged with members of the Central Bar attending their meeting in person.

Presentations about Law Society staff and available services were also made at the Northern and Central Bar Annual meetings to ensure members are aware of the growing offering of online supports and available resources. From the expanding Practice Fundamentals library to the newly added Practice Management Self-Assessment Tools, resources continued to be developed, with emphasis on supporting sole practitioners and members in remote communities. Increasing awareness of these resources and how to locate them on the Law Society website remains a priority for communications with the profession.

In addition to these communications, regular review and consideration of the overall layout and navigation of the website has resulted in increased usability and ease of use. In the fall of 2022, the Health & Wellness section of the Law Society website was revamped to highlight the more fulsome menu of supports available, including the newly created Health & Wellness Resource Library featuring resources available through the Law Society as well as our partner organizations in the legal community. This also builds on one of the key recommendations from the <u>National</u> <u>Study on the Wellness of Legal Professionals</u> to improve access to these health and wellness support resources.

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Community Programs and Events

A concerted effort was made to strengthen partnerships within the legal community and the greater public through increased collaboration. These partnerships have assisted in greater engagement with the profession and the general public.

This past year the Law Society partnered with the Manitoba Bar Association and the Faculty of Law at the University of Manitoba to host two large annual programs. This included programming for the third annual <u>Access to Justice Week</u> offering four free engaging virtual events inviting the public and profession to learn more about various Manitoba legal clinics and agencies, as well as the latest developments in Access to Justice, from research studies to the evolving ways lawyers are offering legal services to help balance assistance and costs.

Additionally, we partnered to organize an interactive community lunch and learning experience in honour of the second annual National Day for Truth and Reconciliation. The Path Forward: Conversations around Reconciliation invited the profession to come together and reflect on the progress made to date, participate in discussions and ask questions about the work that lies ahead. We look forward to continuing to partner on these programs and together furthering work on these initiatives. This past March, the Law Society was also excited to see Lawyers for literacy return as an in-person event. After two years of hosting this event virtually, lawyers and Law Society staff once again had the opportunity to read with the kids of <u>West Broadway Youth Outreach (WBYO</u>) and promote literacy in our community. Together almost \$7,000 was raised in support of WBYO and the many recreational life skills programs they provide to children who live in the West Broadway area. This annual event is a fantastic opportunity for the legal profession and the Law Society to connect with the community, increasing overall awareness for the organization and its mission to serve the public.



Furthermore, the Law Society continued to increase its profile with its stakeholders through consistent social media engagement and direct communication, sharing updates on the progress of key initiatives including health and well-being, access to justice and equity, diversity and inclusion.

Finance

The Law Society of Manitoba accounts for its financial activities through four separate funds.

Under the general oversight of the benchers, the Law Society management is responsible to ensure that budgeting in each of the funds is done in a fiscally responsible and prudent manner.

General Fund

The purpose of the General Fund is to account for the general operations of the Law Society, including accounting, admissions and membership, benchers, complaints resolution, discipline, the Family Law Access Centre, general administration and information technology. The Fund's main source of revenue is derived from practising fees (\$2,130 per member in 2022-2023), supplemented by other membership related fees, cost recoveries, grants, interest income and administrative fees. The major expenses of the Fund include salaries and benefits related to operations, grants (in particular support of the Great Library, the Community Legal Education Association and the Federation of Law Societies of Canada), lease payments, PREP subsidy, professional services, committee and bencher support, staff and bencher travel and general office supplies and operations. Some of these expenses are absorbed by a contribution of costs from the other funds. Although there are lingering effects of the pandemic, activities and their related expenses are returning to a "new" normal.



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Finance

Reimbursement Fund

The Reimbursement Fund exists to compensate claimants who have sustained losses because of a member's or a law corporation's misappropriation or wrongful conversion of the claimant's money or property. The fund is financed by an annual assessment (\$540 per member in 2022-2023), a grant from the Manitoba Law Foundation and investment income. Major expenses include the financing of the Law Society's audit program with the primary expense being salaries and benefits, the Canadian Lawyers Insurance Association (CLIA) Lawyers Trust Protection Indemnification premiums, repayments to clients who have sustained losses due to misappropriations and support of the general operations of the Law Society. Due to a significant number of large claims, CLIA issued a retroactive assessment of \$1,716,297 to the Law Society, payable over 5 years. The third payment was made in September 2022.

Education and Competence Fund

The Education and Competence Fund supports lawyers by providing both the knowledge and skills to remain competent to serve the public. This Fund is financed by an annual contribution from fees (\$175 per member in 2022-2023), educational program revenue and a grant from the Manitoba Law Foundation. The delivery of educational programs to existing lawyers incurs expenses for salaries and benefits for those developing and overseeing the delivery of programs and other program delivery costs. The "new" normal has resulted in the preferred delivery of programs using an online platform, resulting in substantial cost savings over the previous norm of 100% in-person learning.

Professional Liability Claims Fund

The purpose of the Professional Liability Claims Fund is to provide professional liability insurance coverage to all Manitoba lawyers. It is funded by an annual insurance levy. The levy was set at \$1,545 for July 1, 2021 to July 1, 2022 and increased to \$1,699 for July 1, 2022 to July 1, 2023. Included in the levy is cyber insurance coverage at an annual cost of \$45 in the 2021-2022 year and \$74 in the 2022-203 year. This levy income is supplemented by investment income as well as deductibles/recoveries received. The revenue covers net damages and defence costs, mandatory and other insurance premiums, professional services and the costs of administering this service, with the major expense related to salaries and benefits. As this Fund holds in excess of 98% of the Law Society's total investment portfolio, its results are greatly affected by fluctuations in the market place.

In total, The Law Society ended the 2022-2023 fiscal year with a net loss of \$22,305, performing better than the projected loss of \$174,388 and significantly better than last year's combined loss of slightly less than \$1,175,000. Impacting this year's results on the positive side was a decrease of \$1.9 million in paid and reserved damages coupled with an increase in members fees and insurance levies of just under \$688,000. On the negative side, there was an increase of just over \$500,000 in mandatory and cyber insurance premiums, a reduction in investment income (due mostly to the fair market value of the investments at year end), an 8% increase in salaries and benefits and unlike last year, no surplus rebate from CLIA.

The Law Society ended the 2022-2023 fiscal year better than anticipated and is in good shape to tackle whatever lies ahead in the 2023-2024 year.

Membership at a Glance



Articling Student Admissions and the Good Character Assessment

The Law Society has established rules and <u>guidelines for assessing the good character</u> of applicants to the profession to determine their character and fitness to practice law in Manitoba. As part of the good character assessment process, applicants are required to disclose a broad variety of matters to the Law Society, including criminal convictions, other findings of liability related to fraud or other dishonourable conduct, suspensions or disqualifications from other professional organizations.

While the assessment of character is necessary for ensuring that the public is served by an honourable profession, there is no absolute bar to admission. The Law Society recognizes the need for greater diversity in the legal profession and encourages applicants from racialized and marginalized groups to seek admission. Accordingly, when assessing an applicant, the Law Society considers the historical and social factors that have affected the applicant. In 2022, the Law Society received a total of 114 applications for admission with no applications denied as a result of past conduct.



Application Denied 0%

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Demographics

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New Membership

During the year ending March 31, 2023, **157** lawyers were admitted to practice in Manitoba. Of those:

Articling students

132

successfully completed Manitoba's articling program.

Canadian Lawyers

25

Lawyers transferred to Manitoba from other Canadian jurisdictions, under the National Mobility Agreement.



32

Internationally trained lawyers were admitted on the basis of a Certificate of Qualification issued by the National Committee on Accreditation.





experience.

19

Demographics

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Where Members are Practising

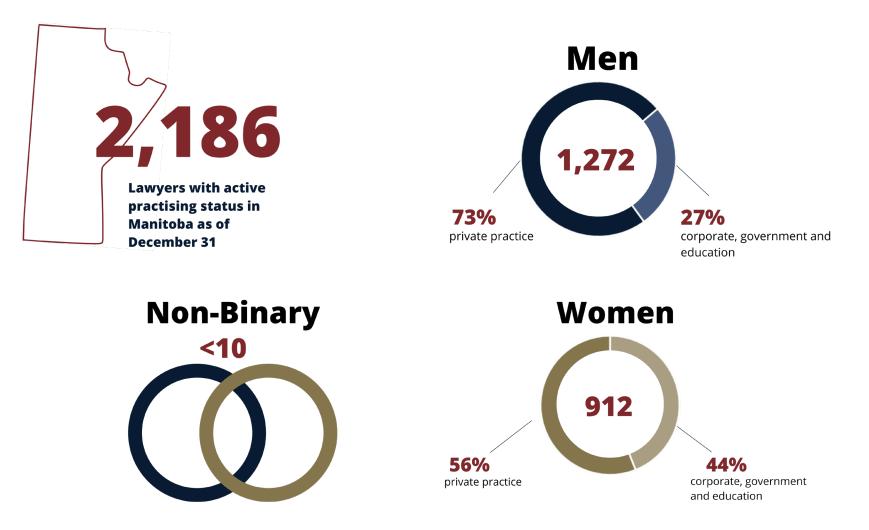
2,286 Law Society members with active practising status on December 31, 2022 were practising in the following geographical areas:



Demographics

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Members Practising in Manitoba

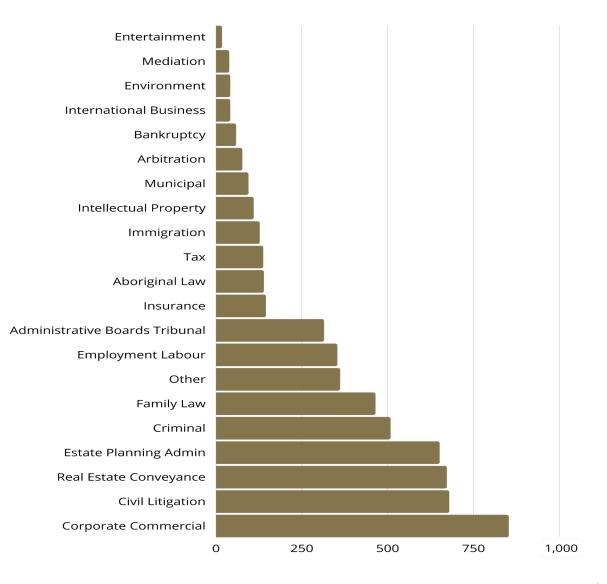


Demographics

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Nature of Practice

Members reported their practice profile included the following areas of law. This bar chart reflects the total summary of percentages reported for any given area. All reported percentages are weighted equally whether an area of law made up 1% or 100% of a member's practice.

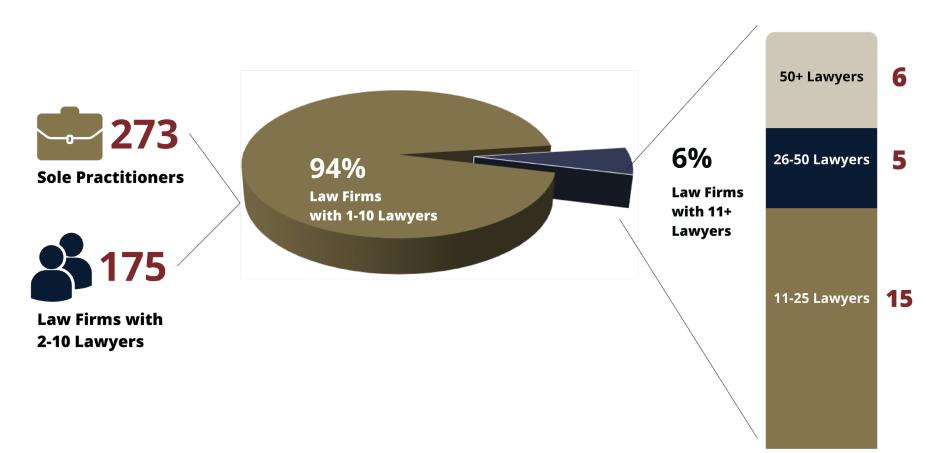


Demographics

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Law Firms in Manitoba (Private Practice)

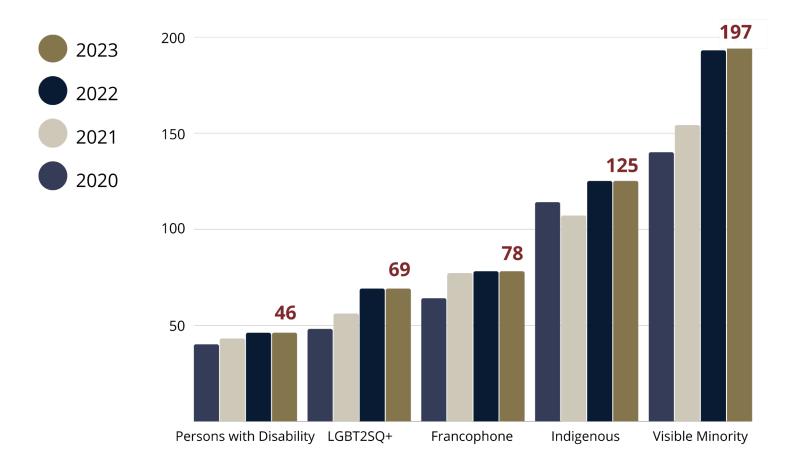
As of December 31, 2022, there are **1,440** lawyers engaged in private practice, with **474** law firms and sole practitioners operating in Manitoba.



Demographics

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Over the past four years, the reported number of lawyers who voluntarily identified with one or more of the following diversity groups has been trending upwards.

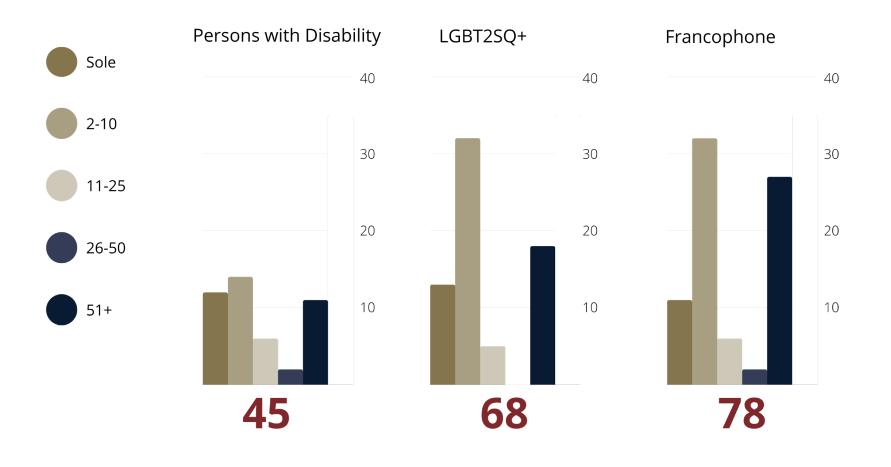


24

Demographics

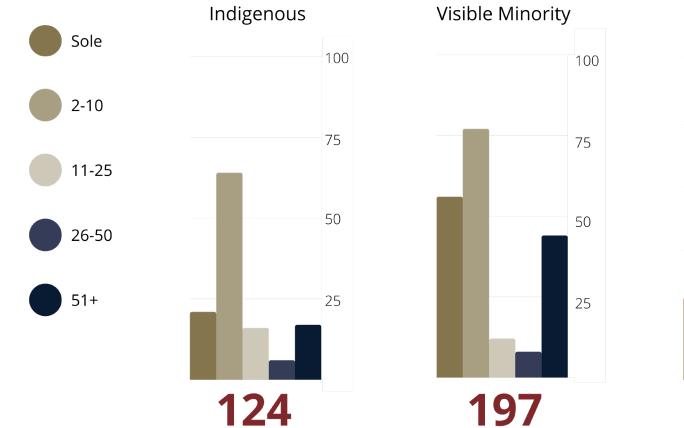
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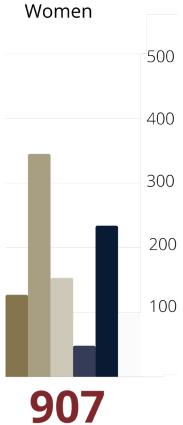
Women and other self-identified groups reported practising in the following firm sizes:



Demographics

... continued

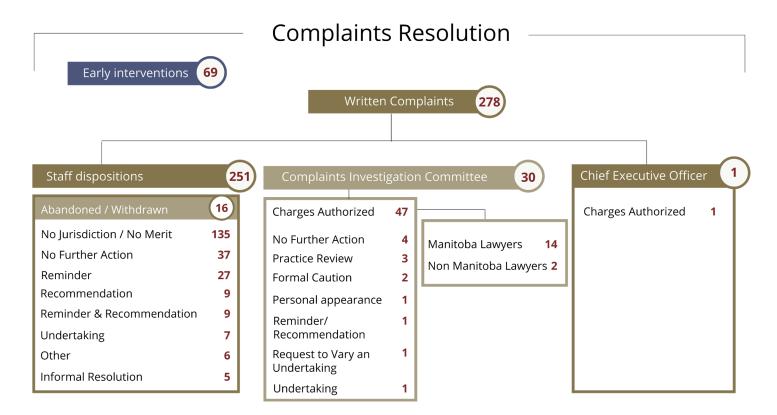




Complaints Resolution

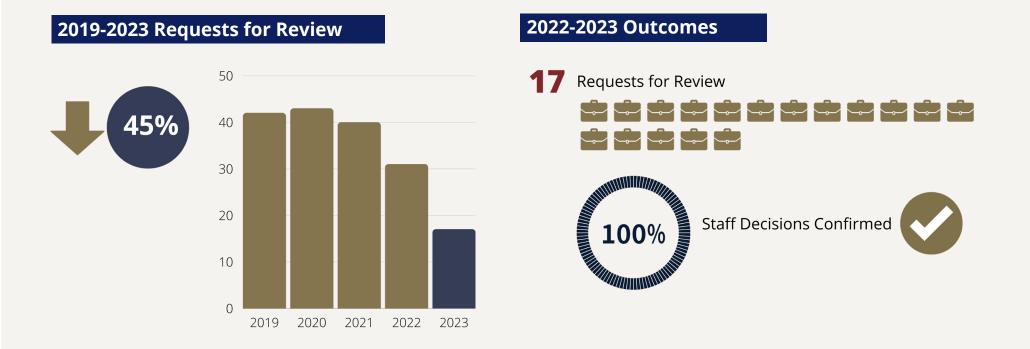
The aim of the Law Society of Manitoba is a public well-served by a competent, honourable and independent legal profession. The Complaints Resolution Department strives to meet that aim by resolving complaints received about lawyers in a way that is thorough, timely and fair.

Where appropriate, Law Society staff will attempt to address verbal complaints quickly and informally by way of an early intervention. The majority of written complaints are resolved by Law Society staff, while more serious complaints are referred to the Complaints Investigation Committee. In some narrow circumstances, the chief executive officer has the authority to authorize charges.



Complaints Review Commissioner Report

In 2022-2023, a total of **17 requests for review** were made to the <u>Complaints Review Commissioner</u> by complainants who disagreed with the initial staff decision. There has been a downward trend in the number of requests for review over the last 3 years. In recent years, staff have made an increased effort to educate complainants about the role of the Law Society to assist in their understanding and expectations of the <u>complaints process and possible outcomes</u>.

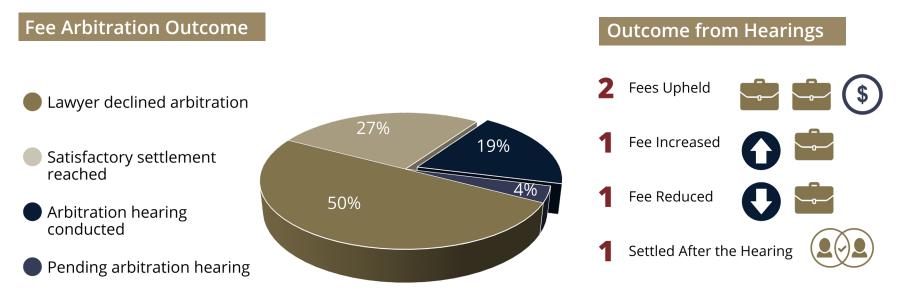


Fee Arbitration

The Law Society offers a <u>fee arbitration program</u> to members of the public free of charge. Members of the public and legal profession donate their time to arbitrate fee disputes in a voluntary arbitration process.

The program allows clients and lawyers to resolve disputes about accounts in a more informal setting than through a court assessment. Members of the legal profession, however, are not required to agree to arbitration.

The Law Society received **29** complaints relating to excessive fees. No action was taken in three matters due to the Law Society having no jurisdiction to deal with the complaint. Of the 26 remaining requests for arbitration upon which the Law Society was able to act, the outcomes were as follows:



Discipline

As part of its statutory purpose "to uphold and protect the public interest in the delivery of legal services with competence, integrity and independence", the Law Society is required to establish a Discipline Committee to hear and determine charges of professional misconduct, incompetence, or conduct unbecoming a lawyer.

The Discipline Committee also hears applications for reinstatement of former members and for pardons in relation to minor past disciplinary offences.

Discipline hearings are conducted by panels of three members of the Discipline Committee, one of whom is a public representative. Hearings are open to the public unless there are compelling reasons for the Panel to order that the public be excluded from all or part of a hearing.

Lawyers may plead guilty or not guilty to the charges laid against them. If facts can be agreed upon, a Statement of Agreed Facts is filed and this reduces the time it would otherwise take to prove the facts that demonstrate the misconduct. Frequently, a joint recommendation is made with respect to the conduct at issue and with respect to the appropriate consequences.

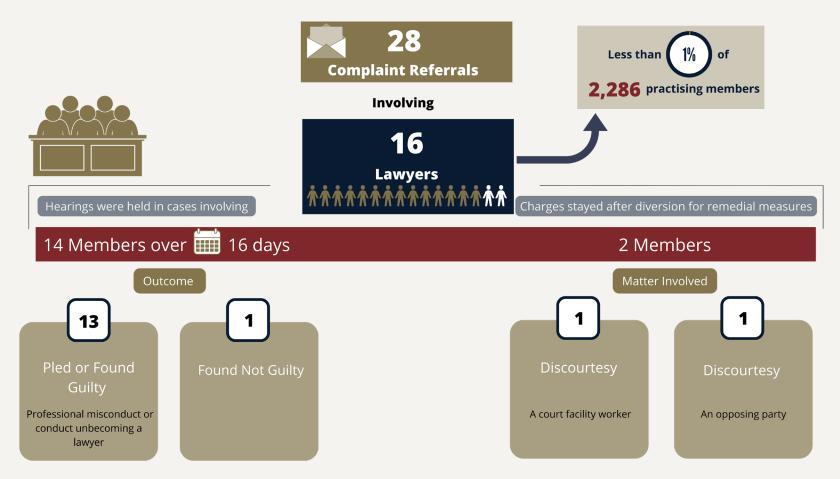
At the conclusion of a discipline hearing, the panel must either dismiss the charges or make a finding that the lawyer is guilty of the alleged conduct.

If a lawyer is found guilty, the Discipline Committee Panel has broad discretion as to the consequences of that finding ranging from a reprimand through to an order that the lawyer be disbarred. A discipline panel may also impose restrictions or remedial requirements. The member may be required to pay the costs of the investigation and prosecution of charges of which they are found guilty. In some cases, more than one of the available consequences is ordered.

Decisions of the Discipline Committee may be appealed to the Court of Appeal.

Discipline

A summary of the hearings conducted in 2022-2023:

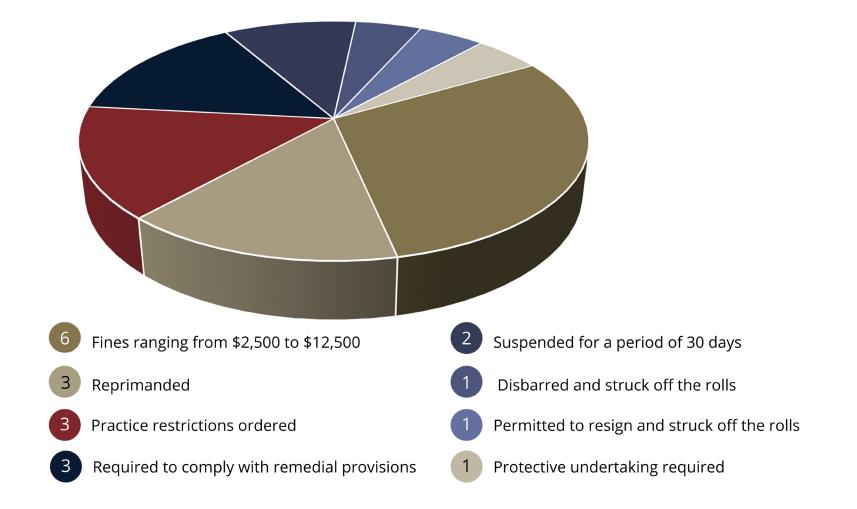


There were two days on which hearings were for the purpose of motions made by members. One was a preliminary motion and the other a post-decision motion. Both were dismissed.



Consequences

The following consequences were ordered (in some cases there was more than one consequence).



Discipline ... continued

Nature of Charges

Failing to act with integrity, including misappropriating trust funds, criminal conduct outside of the practice of law, misleading clients, misleading the Law Society;

Discourtesy to the Court;

Failing to provide quality service;

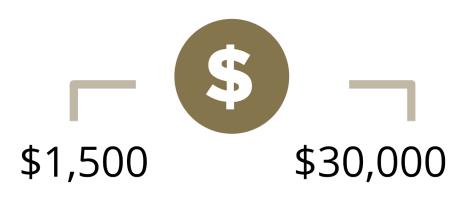
Breach of an undertaking;

Failing to respond to the Law Society.

Costs Ordered

All consequences ordered included a requirement to pay costs.

Costs awards ranged from



Appeals

One appeal to the Court of Appeal from a prior year's discipline decision was dismissed with costs as was a motion to the Court for a re-hearing. Another appeal was filed but abandoned.

Pardons and Reinstatements

There were no pardon hearings or reinstatement hearings.

Education and Competence

Continuing Professional Development (CPD)

The Education and Competence Department provides educational resources for lawyers and their support staff to assist them in providing ethical and competent legal services to the public.

In planning Continuing Professional Development (CPD) programs and resources, the department is guided by a working definition of competence and strives to offer resources that address each component of the definition. The education resources offered include traditional live programs (in-person, webinar and hybrid) but increasingly also includes resources in other formats such as written reference materials, e-Courses and video recordings.

After the absence of in-person learning due to the pandemic, we were excited to offer some programming in-person once again.

CPD Programs Delivered in 2022-2023

During the 2022-2023 year, the Law Society offered **23 live CPD programs** resulting in **3,523 registrations.**



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Education and Competence

... continued

CPD Programs Delivered in 2022-2023 cont.

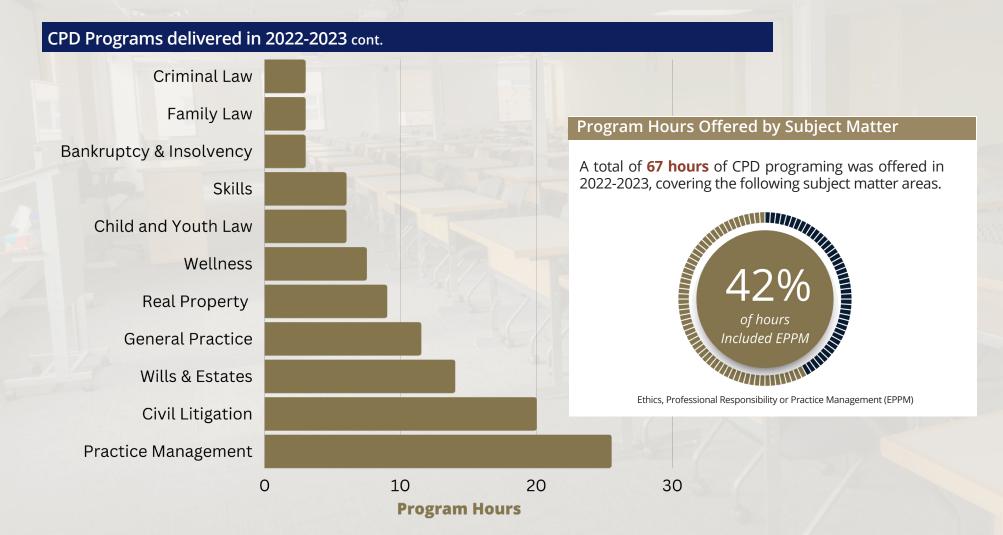
Top 5 Live Programs

These top 5 live programs accounted for a total of **1,723 registrations**, or **49%** of the total registrations for the year.



Education and Competence

... continued



Most programs cover more than one subject area. In these cases, the total program hours have been applied equally to both subject matter areas.

Education and Competence

... continued

CPD Programs delivered in 2022-2023 cont.

The Law Society recognizes that well-being is critical to maintaining and enhancing competence. CPD resources aimed at supporting a holistic approach to the practice of law are now included in as many formats as possible.

The Law Society is committed to increasing educational opportunities with respect to cultural competence as called upon in the Truth and Reconciliation Report Calls to Action. We will continue to build resources in this area as we all continue to learn.

Partnerships

The Law Society is grateful for the partnerships we have with other stakeholders in our legal community. These partnerships result in higher quality education and understanding. In particular, we would like to acknowledge our partnerships with:



Education and Competence

... continued

Practice Area Fundamentals

Practice Area Fundamentals provides a refresher on the current law and practice in Manitoba in the following core areas Civil Procedure, Corporate Commercial, Criminal Law, Family Law & Child Protection, Real Estate and Wills and Estates

This past year, new and updated content was provided in two of the six core practice areas:

- 1. Family Law and Child Protection (9 chapters)
- 2. Wills and Estates (5 chapters)

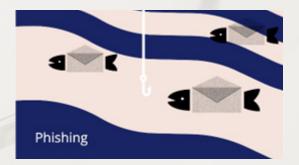
Additionally, **two New Practice Management Tools** were launched which focused on the business of running a legal practice and minimizing risk.

1. Practice Management Self-Assessment Workbook for Sole Practitioners and for Multi-Lawyer Firms developed with the Law Societies of Alberta and Saskatchewan

This tool provides a mechanism for firms to review best practices and identify priority needs to manage risk and improve overall practice management.

2. <u>Cyber Security Library</u> which includes a variety of reference tools including interactive 15 minute learning bytes and videos designed to assist lawyers and their staff protect client data.



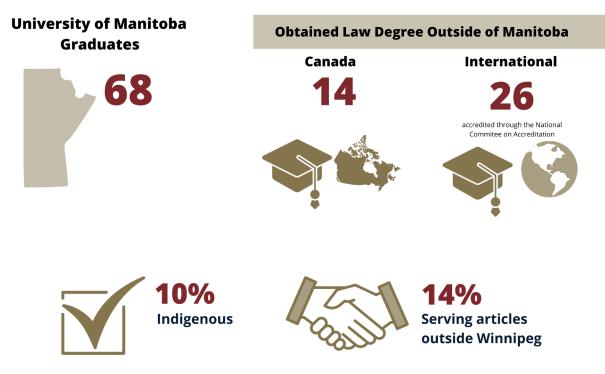


Visit the Law Society Education Centre for the complete list of 2022-2023 Continuing Professional Development (CPD) Programs.

The <u>Canadian Centre for Professional Legal Education</u> is the entity responsible for the development, delivery and administration of the bar admission program (PREP) for Alberta, Saskatchewan, Manitoba, Nova Scotia and Nunavut articling students. Graduates of a Canadian law school and individuals who have attained their Certificate of Qualification from the National Committee on Accreditation can register for PREP (Practice Readiness Education/Evaluation/Experiential/E-learning Program). Those who successfully complete PREP and their required articling period within a three year window are eligible to be called to the Bar of Manitoba. In the summer of 2022, CPLED piloted an accelerated version of its 9.5 month course which ran as a full time course through the months of June, July and August. This pilot was in addition to CPLED summer and winter intakes of the 9.5 month course. In 2023, CPLED will offer only its 9.5 months long summer intake and its 14 week long accelerated program operating on a full-time basis through the summer months.

Program Enrollment

Between June 2022 and April 2023, **116** Manitoba students enrolled in PREP, of which **9** individuals participated without have an articling position. For students with articling positions:



... continued

Program Results

This year **109** Manitoba students attempted the final capstone assessment for PREP with the following results:



Those not successful on the capstone assessment are permitted to attempt a further capstone assessment on two more occasions.

... continued

Call to the Bar

The Law Society of Manitoba was pleased to hold the first in person Mass Call Ceremony since 2019 on June 16, 2022 where 121 individuals were presented to the court. The ceremony was presided over by Chief Justice Glenn Joyal with the Chief Justice of Manitoba, the Honourable Richard Chartier addressing the newly called lawyers.

During the ceremony, Justice David Kroft had the honour of presenting the <u>A. Montague Israels, Q.C. Prize</u>, to a member of the graduating class. The 2022 recipient of this award was Menal Al Fekih.





A. Montague Israels, Q.C. Prize



Justice David Kroft presented the A. Montague Israels, Q.C. Prize to **Menal Al Fekih**.

... continued

Call to the Bar cont.

In addition to the Mass Call to the Bar, two other call ceremonies were held in June with **five** new lawyers presented to the Court in Brandon and **five** more presented to the Court in Dauphin. There were also two more call ceremonies at the Winnipeg Courthouse in October 2022 and March 2023 at which **six** and **ten** candidates, respectively, were presented to the Court.

Call to the Bar



June 16, 2022 Brandon, Manitoba



October 24, 2022 Winnipeg, Manitoba

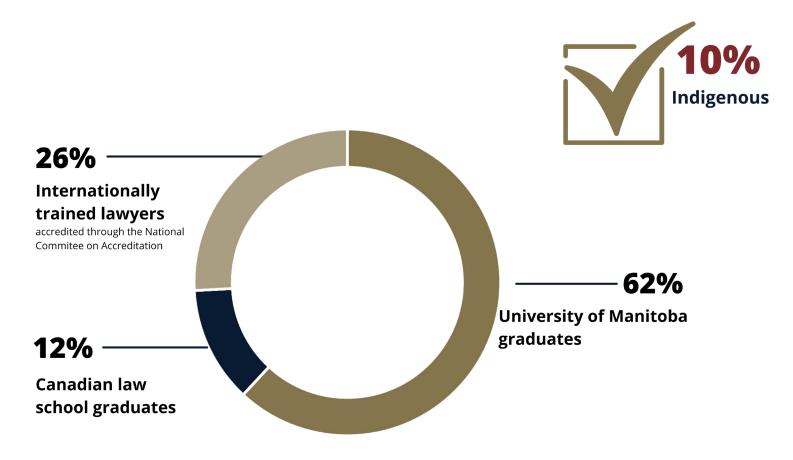


March 24, 2023 Winnipeg, Manitoba

... continued

Call to the Bar cont.

In relation to the **147** newly called lawyers:



Professional Liability Claims Fund

The Professional Liability Claims Fund of the Law Society of Manitoba provides professional liability insurance coverage to all Manitoba lawyers except those who are exempt under *The Legal Profession Act*. The Professional Liability Claims Fund undergoes an independent actuarial valuation to establish the program's actuarial liabilities and surplus position and recommend the appropriate insurance assessment. This process ensures that expected losses will be fully funded and allows for an adequate surplus to cover unexpected claims development. In the 2022-2023 fiscal year, the insurance assessment was levied at \$1,699 plus applicable taxes, including cyber liability coverage.

The Law Society and eight other provincial and territorial Law Societies participate in the <u>Canadian Lawyers Insurance Association</u> (CLIA), a reciprocal insurance exchange. CLIA issues a comprehensive Policy of Insurance to the Law Society as Named Insured and members of the Law Society as Insureds. The Policy insures lawyers for damages and legal costs of up to \$1 million per error and \$2 million annually for claims alleging errors or omissions made in the course of providing professional services to others. When a claim made against a lawyer is paid, that lawyer pays a deductible ranging from \$5,000 to \$20,000, depending on the lawyer's paid claims experience in the previous five year period.

The Law Society has a Professional Liability Claims Fund Committee which deals with policy matters affecting the insurance program as they arise.

During the 2022-2023 fiscal year, the Insurance Program paid net claims totalling \$915,427 in damages and \$673,018 in defence costs. This compares to \$448,478 in claims and \$649,065 in defence costs paid during the previous fiscal year.

The Professional Liability Claims Fund also funds various loss prevention initiatives including a retainer agreement with Bjorn (Barney) Christianson, K.C. to provide free practice advisory services to members on a broad range of practice management areas.

Reimbursement Fund

The Reimbursement Fund (the "Fund") was established in 1943 to compensate clients for losses resulting from the misappropriation or conversion by lawyers of client funds or property. This Fund is maintained solely for the benefit of clients who suffer losses through the dishonesty of lawyers. It is financed by an annual assessment on all practicing lawyers within the province. In the 2022-2023 fiscal year, all practicing lawyers paid the sum of \$540 into the Fund. The Law Society maintains insurance in the amount of \$10 million on the Fund.

There is a limit on recovery of \$300,000 per file. There is no limit on the number of claims an individual may bring.

Reimbursement Fund claims guidelines are considered in deciding whether to approve a claim. Claimants are provided with an application form and a copy of the payment guidelines which set out the terms for the submission, consideration and payment of claims.

In the 2022-2023 fiscal year the Reimbursement Fund had a net recovery of \$559,027 in respect of claims previously paid.

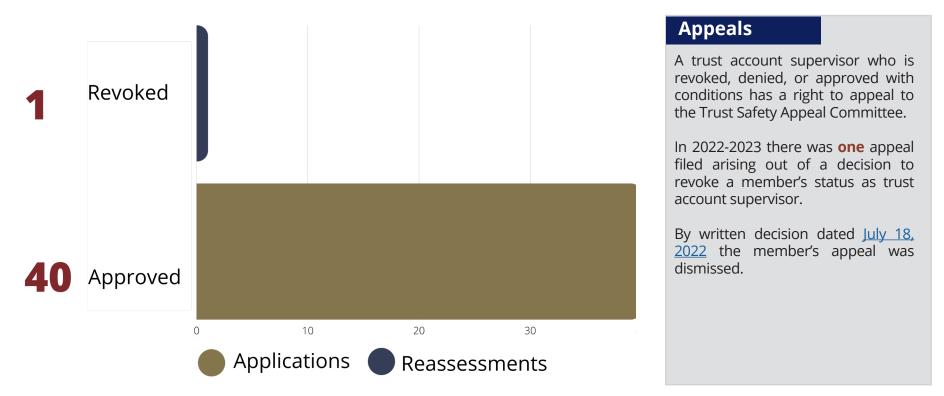
Audit Program

To monitor compliance with the Law Society rules established to safeguard client property, there are three main processes:

Trust Safety Program

Every trust account must be operated under the supervision of an approved and qualified trust account supervisor.

In 2022-2023, **40** applications to be a trust account supervisor were assessed and **one** trust account supervisor had their status reassessed. The outcomes were as follows:



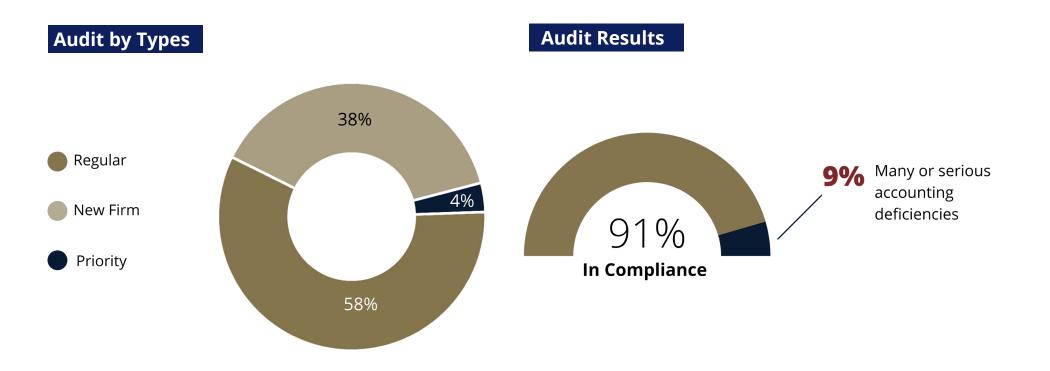


... continued

Spot Audit Program

A more in-depth review of compliance and accounting records, we have four different types of audits, and occasionally conduct investigations.

In 2022-2023 a total of 57 audits were conducted.



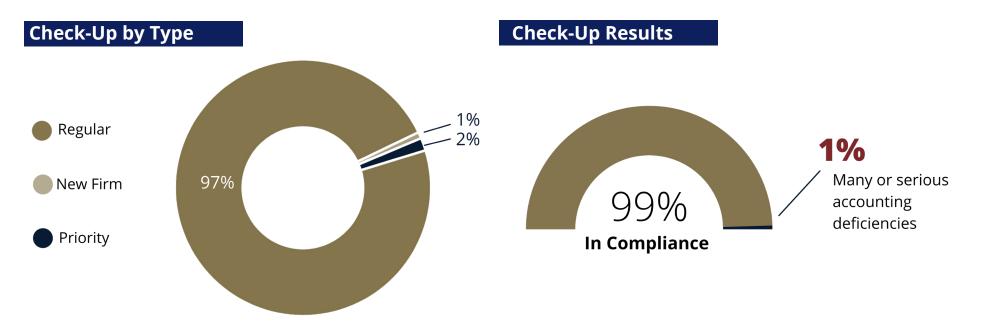


... continued

Check-Up Program

Briefer and more frequent than an audit, a check up involves contact with a firm to observe selected aspects of recordkeeping.

In total **124** check-ups were conducted in 2022-2023.



Officers The Officers of The Law Society of Manitoba 2022-2023



Sacha R. Paul



Grant M. Driedger



Officers (effective May 19, 2022)

> President: Sacha R. Paul

Vice-President: Wayne M. Onchulenko

> Past President: Grant M. Driedger

Officer-at-Large: Miriam Browne



Wayne M. Onchulenko



Miriam Browne

Elected Benchers

(elected for a two year term on May 4, 2022)

Winnipeg Electoral District

Kyle L. Dear Sharyne M. Hamm Anthony J. Kavanagh Leah C. A. Klassen Kenneth G. Mandzuik Christian L. Monnin Wayne M. Onchulenko Geraldine F. Wiebe

Dauphin-Cental Electoral District

Mason K. J. Broadfoot

Eastern Electoral District

Mathieu R. Lafreniere

Northern Electoral District

Kameron L. Hutchinson

Western Electoral District

Blair J. Filyk

Appointed Benchers

(appointed for a two year term effective June 23, 2022)

Serena M. Ehrmantraut Joëlle M. F. Pastora Sala Sacha R. Paul² Kelli L. Potter

Lay Benchers

(appointed for a two year term effective June 24, 2022)

Susan Boulter Miriam Browne Teresa Jaenen Tehani Jainarine Brian McLeod Carmen Nedohin

Faculty Bencher

Dean Richard Jochelson

Student Bencher

Tyler N. Koshowski ³ Nikhelish Verma ⁴

¹ Ceased to be a bencher in December 2022

- ² Became an appointed bencher in May 2022
- ³ Ceased to be student bencher in September 2022
- ⁴ Became student bencher in September 2022

Life Benchers

Winnipeg Electoral District

Hon. Douglas N. Abra Hon. Laurie P. Allen Douglas A. Bedford Hon, Theodor F. Bock Katherine L. Bueti Richard D. Buchwald Roberta L. Campbell, K.C. Master Karen L. Clearwater Jennifer A. Cooper, K.C. J. George Dangerfield, K.C. Richard K. Deeley, K.C. Hon. Robert A. Dewar Douglas E. Finkbeiner, K.C. Hon, Martin H. Freedman William S. Gange Sidney Green, K.C. Hon. John P. Guy William G. Haight Hon. Barbara M. Hamilton Irene A. Hamilton, K.C. Jeffrey B. Hirsch, K.C. Paul L. Jensen Hon. Timothy J.P. Killeen Bryan D. Klein Christina V. Kopynsky, K.C. Hon. David J. Kroft Heather S. Leonoff, K.C. Colin R. MacArthur, K.C.

Hon, F. Alan D. MacInnes James E. McLandress, K.C. Grant L. Mitchell, K.C. Brian A. Pauls Herbert J. Peters Hon. Robert L. Pollack G. Patrick S. Rilev Dean I. Scaletta Hon. Perry W. Schulman Hon. Richard J. Scott Garth H. Smorang, K.C. Anita L. M. Southall Hon. Lori T. Spivak Hon. P. Colleen Suche Lynda K. Troup Helga D. Van Iderstine, K.C. Douglas G. Ward, K.C. Hymie Weinstein, K.C. Gavin M. Wood

Eastern Electoral District

Peter J. E. Cole, K.C. Grant M. Driedger John E. Neufeld, K.C. Jon van der Krabben Lewis D. Wasel

Dauphin-Central Electoral District

Bjorn Christianson, K.C. John (Jack) D. Cram Gary R. Gilmour Gordon J. Hoeschen Brock G. Lee, K.C. Hon. John A. Menzies Diane H. Stevenson David E. Swayze

Northern Electoral District

Gordon D. Bates John M. Ginnell, K.C. David N. Gray Donald R. Knight, K.C.

Western Electoral District

George N. Bass, K.C. Hon. John H. Combs Patricia L. Fraser Hon. William R. Johnston Ashley T. Joyce Col. Wolfgang W.A. Riedel, K.C. Norman H. Sims, K.C.

Standing Committees

NOTE: The President and Vice-President are ex-officio members of all committees, except the Admissions and Education Appeals and Trust Safety Appeals Sub-Committee and the Discipline Committee.

Admissions and Education Committee

Kyle Dear (Chairperson) Joëlle Pastora Sala (Vice Chair) Jonathan Avey ¹ Miriam Browne Clair Cerilli-Stankevicius Dr. Richard Jochelson Anthony Kavanagh ² Tyler Koshowski ³ Janesca Kydd Mathieu Lafreniere Leah Leibl Jason Poettcker Dean Scaletta Nikhelish Verma ⁴ Bradley Zander

CPLED Appeals Sub-Committee

Mason Broadfoot Jay Funke Jeffrey Hirsch, KC Christian Monnin Dean Scaletta Gerri Wiebe

Admissions and Education Appeals and Trust Safety Appeals Sub-Committee

Kyle Dear (Chairperson) Joëlle Pastora Sala (Vice Chair) Jonathan Avey ⁵ Miriam Browne Clair Cerilli-Stankevicius Neil Cohen Marston Grindey ⁶ Dr. Richard Jochelson Anthony Kavanagh ⁷ Tyler Koshowski ⁸ Janesca Kydd Mathieu Lafreniere Leah Leibl Lynne McCarthy Kenneth Molloy Maureen Morrison Carmen Nedohin Sandra Oakley Jason Poettcker Keely Richmond David Rondeau Dean Scaletta Nikhelish Verma [®] Bradley Zander

Standing Committees

... continued

Complaints Investigation Committee

Christian Monnin (Chairperson) Geraldine Wiebe (Vice Chair) Mason Broadfoot Kyle Dear Grant Driedger Gregory Evans, K.C. Blair Filyk Sharyne Hamm Tehani Jainarine Brian McLeod Jerilee Ryle Gerrit Theule Robert Tyler

Discipline Committee

Hon. Richard Scott (Independent Chairperson) Anthony Kavanagh ¹⁰ (Vice Chair) Heather Leonoff, K.C. ¹¹ (Vice Chair) Roberta Campbell, K.C. (Conflicts Chair) **Douglas Bedford** Victor Bellay Karlee Blatz Susan Boulter Gemma Brown Miriam Browne Richard Buchwald, K.C. Katherine Bueti Neil Cohen Peter Cole, K.C. Donald Douglas Barry Effler Serena Ehrmantraut Lori Ferguson Sain Patricia Fraser William Gange 12 Gary Gilmour David Gray Marston Grindey ¹³ Irene Hamilton, K.C. Jeffrey Hirsch, K.C.

Kameron Hutchinson Sarah Inness, K.C. Teresa Jaenen 14 Jacob Janzen ¹⁵ Ashley Joyce Leah Klassen Donald Knight, K.C. Janesca Kydd Mathieu Lafreniere Christopher Lange Brock Lee, K.C. Ellen Leibl, K.C. Kenneth Mandzuik Wendy Martin-White Nunziata Masi Lynne McCarthy James McLandress, K.C. Grant Mitchell, K.C. Kenneth Mollov Maureen Morrison Carmen Nedohin Sandra Oakley Anu Osborne Joëlle Pastora Sala Penny Piper

Kelli Potter Vivian Rachlis **Keely Richmond** David Rondeau Nadia Rumore ¹⁶ Dean Scaletta lames Shaw Garth Smorang, K.C. Anita Southall Grant Stefanson, K.C. Wendy Stewart David Swayze, K.C. Maureen Terra Mark Toews Lynda Troup Dr. Lorna Turnbull Helga Van Iderstine, K.C. **Bradley Zander**

Standing Committees

... continued

Equity Committee

Kenneth Mandzuik (Chairperson) Kelli Potter (Vice Chair) Serena Ehrmantraut Raven-Dominique Gobiel Kameron Hutchinson Dr. Richard Jochelson Anthony Kavanagh ¹⁷ Leah Klassen Brian McLeod Carmen Nedohin ¹⁸ Elissa Neville Joseph Pelletier Kobra Rahimi

Nominating Committee

Lynda Troup (Chairperson) Susan Boulter Miriam Browne Kyle Dear Grant Driedger Ashley Joyce Sacha Paul

Practice and Ethics Committee

Kelli Potter (Chairperson) Mason Broadfoot (Vice Chair) Jonathan Avey ¹⁹ Gregory Evans, K.C. Sarah Inness, K.C. Anthony Kavanagh²⁰ Leah Klassen Jean-Rene Dominique Kwilu Kenneth Mandzuik Wendy Martin-White Nunziata Masi Carmen Nedohin²¹ Joëlle Pastora Sala Penny Piper Nadia Rumore Maureen Terra

Reimbursement Claims Fund Committee

Geraldine Wiebe (Chairperson) Kyle Dear (Vice Chair) Miriam Browne Kelly Dixon Blair Filyk Jay Funke Eli Goldenberg Teresa Jaenen ²² Kelli Potter Helga Van Iderstine, K.C. Bradley Zander

Professional Liability Claims Fund Committee

Geraldine Wiebe (Chairperson) Kyle Dear (Vice Chair) Miriam Browne Kelly Dixon Blair Filyk Jay Funke Eli Goldenberg Teresa Jaenen ²³ Kelli Potter Helga Van Iderstine, K.C. Bradley Zander

Special Committees and Working Groups

Access to Justice Steering Committee

Kenneth Mandzuik (Co-Chairperson) Brian McLeod (Co-Chairperson) Jeremy Akerstream ²⁴ Neil Cohen Michael Conner, K.C. ²⁵ Jason Gisser Peter Kingsley, K.C. Dr. Richard Jochelson Hon. Madam Justice Lore Mirwaldt Sr. Lesley Sacouman Stacey Soldier Wendy Stewart

Indigenous Advisory Committee

Hon. Murray Sinclair (Chairperson) Jessica Saunders (Vice Chair) Desiree Dorion Knowledge Keeper E.J. Fontaine Kenneth Mandzuik Elissa Neville Frankie Snider Knowledge Keeper Eva Wilson-Fontaine

Access to Justice Stakeholders Sub-Committee

Kenneth Mandzuik (Chairperson) Brian McLeod (Vice Chair) Jeremy Akerstream ²⁶ Kristal Bayes-McDonald Neil Cohen Michael Conner, K.C. ²⁷ Tarik Daoudi Alexandra Dueck-Dunsford ²⁸ Ast. Deputy Minister Suzanne Gervais Jason Gisser ²⁹ Paula Hamilton Ghazae Hagos ³⁰ Nasra Hassan ³¹ David Ireland

Investment Committee

Susan Boulter (Chairperson) Mason Broadfoot (Vice Chair) Mathieu Lafreniere Christopher Lange Brian Lerner David Marr Sean Shore David Swayze, K.C. Leita Kalinowsky Voula Karlaftis Peter Kingsley, K.C. Leah Klassen Hon. Associate Chief Judge Anne Krahn ³² Julyda Lagimodiere Hon. Associate Chief Judge Tracey Lord ³³ Hon. Madam Justice Lore Mirwaldt Tracy Morrow Karen Sawatzky Mary Troszko Erin Wilcott

Special Committees and Working Groups

... continued

The President's Special Committee on Regulating Legal Entities

Mason Broadfoot (Chairperson) Christian Monnin (Vice Chair) Hon. Justice Theodor Bock Susan Boulter Kyle Dear Grant Driedger

Serena Ehrmantraut Blair Filyk Sharyne Hamm Kameron Hutchinson Teresa Jaenen 34 Gerrit Theule

Richard J. Scott Award Selection Committee

Hon. Richard Scott (Chairperson) Susan Boulter Miriam Browne Sacha Paul Hon. Madam Justice Freda Steel

¹ Ceased to be a committee member in November 2022

- ² Ceased to be a committee member in December 2022
- ³ Ceased to be a committee member in September 2022
- ⁴ Became a committee member in September 2022
- ⁵ See endnote 1
- ⁶ Ceased to be a committee member in November 2022
- ⁷ See endonte 2
- ⁸ See endnote 3
- ⁹ See endnote 4
- ¹⁰ See endnote 2
- ¹¹ Appointed Vice Chairperson in February 2023
- ¹² Ceased to be a committee member in October 2022
- ¹³ See endnote 6
- ¹⁴ Became a committee member in June 2022
- ¹⁵ Ceased to be a committee member in June 2022
- ¹⁶ Ceased to be a committee member in lune 2022
- ¹⁷ See endnote 2
- ¹⁸ Became a committee member in June 2022
- ¹⁹ See endnote 1
- ²⁰ See endnote 2
- ²¹ See endnote 18
- ²² See endnote 14
- ²³ See endnote 14
- ²⁴ Ceased to be a committee member in September 2022
- ²⁵ Became a committee member in September 2022
- ²⁶ See endnote 24
- ²⁷ See endnote 25
- ²⁸ Became a committee member in October 2022
- ²⁹ Ceased to be a committee member in October 2022
- ³⁰ Ceased to be a committee member in October 2022
- ³¹ Ceased to be a committee member in October 2022
- ³² Ceased to be a committee member in October 2022 ³³ Became a committee member in October 2022
- ³⁴ See endnote 14

Executive and Administration

Chief Executive Officer Executive Assistant | Chief Executive Officer and Benchers Deputy Chief Executive Officer Executive Assistant | Deputy Chief Executive Officer General Counsel, Director | Policy and Ethics Equity Officer and Policy Counsel Chief Financial Officer Executive Assistant | Chief Financial Officer Director | Operations and Information Technology Director | Information Systems Development Information Technology Technician Communications Officer Office Manager Receptionist

Leah C. Kosokowsky Pat Bourbonnais Rennie L. Stonyk Debra Rossol Darcia A.C. Senft Alissa R. Schacter Colleen D. Malone Carol Hiebert Sean Rivera Simon Young Ronald Ramara Deirdre O'Reilly Elaine Kinchen Shari Lough

Audit Department

Director Auditor Inspector Auditor Inspector Auditor Inspector Administrative Assistant Administrative Assistant

Competence Department

Director Administrative Assistant Kathy L. Levacque Sandra A. Alleyne Lori Borkowsky Jing Feng Kelly Southall ⁴ Lori Arnold ⁵

Joan M. Holmstrom Lisa Ehnes

Complaints Resolution Department

Director Counsel Counsel Paralegal/Assistant Administrative Assistant Fee Arbitration Coordinator Noelia Bernardo Christopher C. Donaldson Jennifer L. Houser Ashley D. Korsunsky Corinne Penner 6 Anna Brown 7 Debra Rossol

Admission and Membership Department

Director

Administrative Assistant Administrative Assistant Administrative Assistant Administrative Assistant Richard C. M. Porcher Donna Mihalick ¹ Darlene Douglas Kelly Southall ² Malavika Madhavan ³



Continuing Professional Development Department

Director

Practice Resource Coordinator Program Counsel Learning Solutions Designer Multi-Media Coordinator Programs Assistant Administrative Assistant

Discipline/Prosecutions Department

General Counsel Legal Counsel Administrative Assistant Administrative Assistant | Discipline Committee

Professional Liability Claims Fund

Director Claims Counsel Claims Counsel Claims Counsel Administrative Assistant Administrative Assistant Eileen S. Derksen Sharon E. Kravetsky, K.C. ^a Betta B. Wishart Clayton McKnight Mike Morier Kirsty Hyduk Laura Ziemanski

Rocky H. Kravetsky Ayli Klein Lori Arnold ⁹ Lee-Ann Harrison

Tana P. Christianson William M.T. Barnstead Kathleen M.T. Craton James A. Cox Heather Vanrobaeys Kristin Forbister

¹ Took a leave of absence in June 2022, returned January 2023

- ² Took a leave of absence in October 2022
- ³ Joined the Law Society in June 2022 and left in January 2023 ⁴ See endnote 2
- ⁵ Joined the Law Society in April 2022
- ⁶ Took a leave of absence in April 2022
- ⁷ Covering Complaints Resolution Department temporary absence in April 2022
- ⁸ See endnote 5
- ⁹ See endnote 5



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